

SALT FORUM 2023

Strand Hotel Swakopmund, Namibia
6-9 November 2023

The new conference for global salt supply and markets



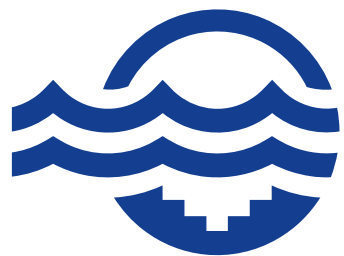
Southern African & Walvis Bay Salt Development and Production

- Andre Snyman



**WALVIS BAY
SALT**

a **B**ud Group Company



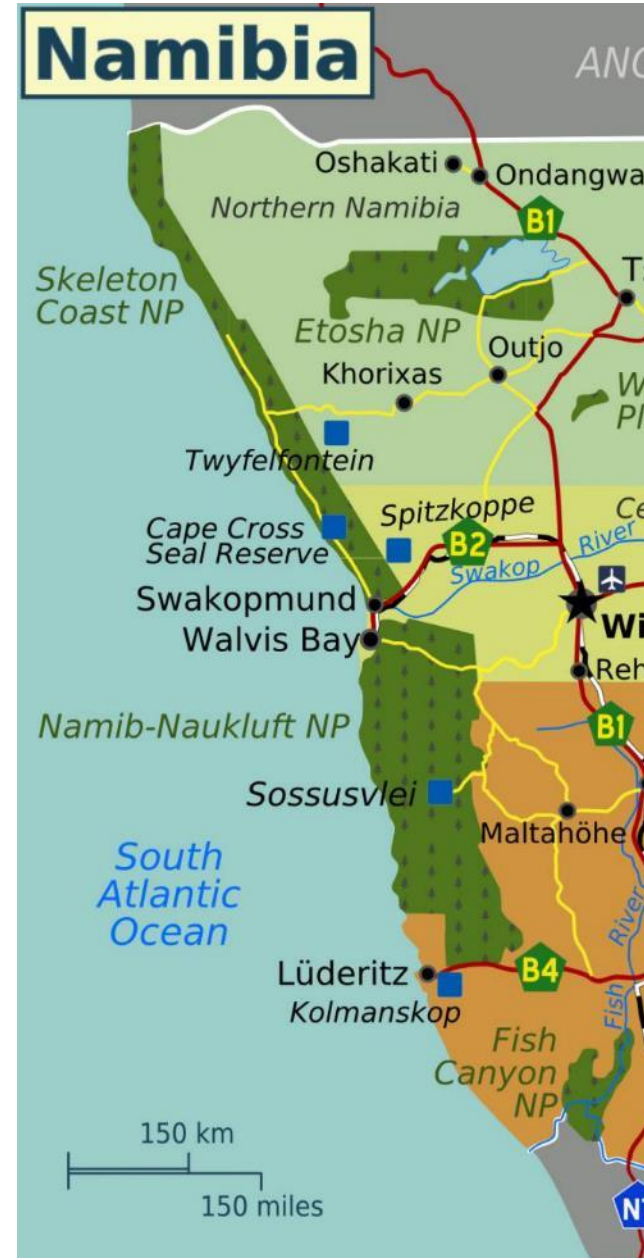
**WALVIS BAY
SALT**

at its best

a **B**ud Group Company

overview Namibia

- Namibia's modern international boundaries were established when Germany annexed the territory as South - West Africa in 1890.
- In 1915, during the WW1, South Africa assumed "temporary" control of South - West Africa, and making it the 5th Province.
- Namibia achieved its independence in March 1990 from South Africa, through the successful involvement of the UN.
- Namibia comprises more than 800,000 km² in size and is flanked by the Atlantic Ocean in the West, Botswana in the East, Angola and Zambia in the North, and South Africa in the South.



overview Namibia

- The Namib Desert (55 mil. years - oldest desert on earth) spans most of the western part of the country; with the Kalahari Desert on the east.
- Namibia has some of the highest sand dunes in the world. Dune 7 near Walvis Bay is more than 380m high.
- Namibia has a population of only 2.7m people, a population density of ~ 3 persons per km²
- Namibia has the world's largest population of free – roaming cheetahs
- Namibia is home to 13 ethnic groups.
- Namibia is a stable country, and a safe investment destination



windhoek

- Namibia's **capital city**, situated in the centre of the country
- Population: **300,000**



the ports

- **Walvis Bay** is the country's main port with a population of 80,000

- **Lüderitz** is a smaller port in the south of the country

ports

southern african salt market

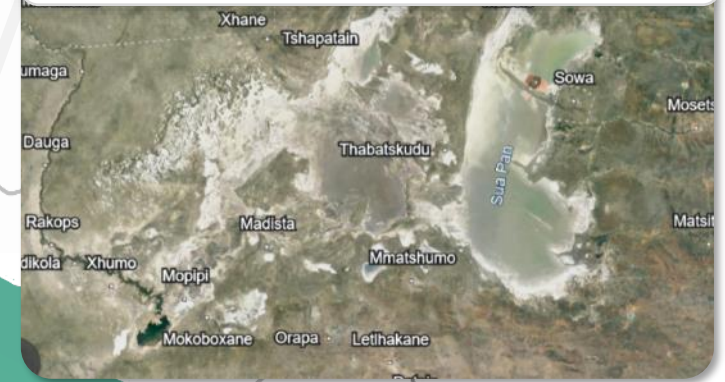
The Salt Industry in Angola resorts under the Ministry of Fisheries. Salt imports into Angola are restricted to stimulate local production.

Total annual production: ~ 200,000 mt pa

Local Requirements:	250,000 mt pa
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Major Roleplayers:	Salinas Calombolo Salinas Martin Ambriz
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BotAsh Annual production ~ 450 000 mt
(soda – ash production)



Angola

Namibia

Botswana

South Africa

● Cape Cross

● Swakopmund

● Walvis Bay

● Sua Pans

● Upington

● Velddrif

● Gqeberha

Total annual production: ~ 1,300,000 mt

Walvis Bay Salt (since 1964)	~ 1.1 million mt crude salt pa (depending on evaporation rates)
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Salt Company Swakopmund	~ 120 000 mt
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Cape Cross (Rock Salt Deposit)	~ 350 million mt
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Gecko Group	~ 60,000 mt
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Total annual production: ~ 700,000 mt p/a

Eastern Cape	90,000 mt (Coega 40,000 ; Swartkops 45,000)
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Western Cape	110,000 mt (incl. Bergriver 25,000 mt)
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Northern Cape :	400,000 mt
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Other smaller :	100,000 mt
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namibian salt exports



- Salt is Namibia's biggest export product in terms of volume.
- Exports through the port of Walvis Bay alone is 800 – 900kt ton pa

salt exports

about walvis bay salt



overview

about walvis bay salt

- Walvis Bay Salt
 - established in 1964
 - is a Namibian registered company

- Largest solar salt producer in sub – Saharan Africa

1,1 million

- The company operates under a Mining License (ML), which was recently renewed.

- Part of the BUD Group of Companies



- Permanent employees

130

- Certifications include NSF; ISO9001; HACCP; Halaal; Kosher

- The business also operates within a proclaimed nature reserve (RAMSAR), forming an important element in the conservation of wetlands.



salt production process

THE PROCESS OF SALT PRODUCTION

1 Background

Walvis Bay Salt was established in 1964. The mine processes ~ 90 million cubic meters of seawater per annum to produce more than 1,100,000 tonnes crude salt annually. An area more than 5,000 hectares of land is covered. Evaporation is driven by sunshine and wind, plentiful in the area.

2 Pre-Evaporation

Seawater contains ~ 3.5% solution of a mixture of various salts, with sodium chloride (NaCl) accounting for approximately 2.7% of seawater's salinity. The process involves the pumping of seawater from the lagoon at a rate of 280m³ per minute into a series of evaporating ponds with progressively decreasing surface areas. During this stage the salinity of the sea water increases to ~15%.

3 Concentration

The brine concentration increases to approx. 24% salinity. A wide range of impurities including gypsum (CaSO₄·2H₂O) precipitates and settles on the pond floors.

4 Crystallization

The concentrated brine, with a salinity greater than 25%, is pumped into the crystallization ponds. NaCl (Sodium Chloride) crystallizes on the pond floors. Just before harvesting, the remaining brine now called "bitterns", is pumped away. The bittern contains various unwanted chemical impurities which reduce the quality of the harvested salt.

5 Harvesting

When ready, a harvesting machine operated with a GPS system, removes the layer of salt which is 150-180mm thick.

6 Salt Washing (Processing):

The harvest is upgraded through a washing process to remove impurities such as calcium, magnesium and insolubles to meet a wide range of client's specifications. Through a process of centrifugation excess moisture and the remains of the chemical impurities adhering to the salt crystals are removed. This results in a final salt product, with purity levels of more than 99.2%.

7 Distribution and Marketing:

Product is either bagged in various pack sizes or shipped in bulk through the company's loading plant in the port of Walvis Bay to various markets internationally. Salt is used in the chemical industry to produce chlorine and caustic soda, which in turn are needed to produce synthetic products including plastics.

8 Table Salt Refinery:

Table salt is produced according to various customer standards for the retail market at the Ekango Refinery. This product is also exported to neighboring countries for human consumption.



salt production process

Principles of activity-based costing is used throughout the process

THE PROCESS OF SALT PRODUCTION

80% of total costs : Cost Drivers -

- Freight & Logistics
- People cost
- Energy Cost
- Maintenance & Repairs

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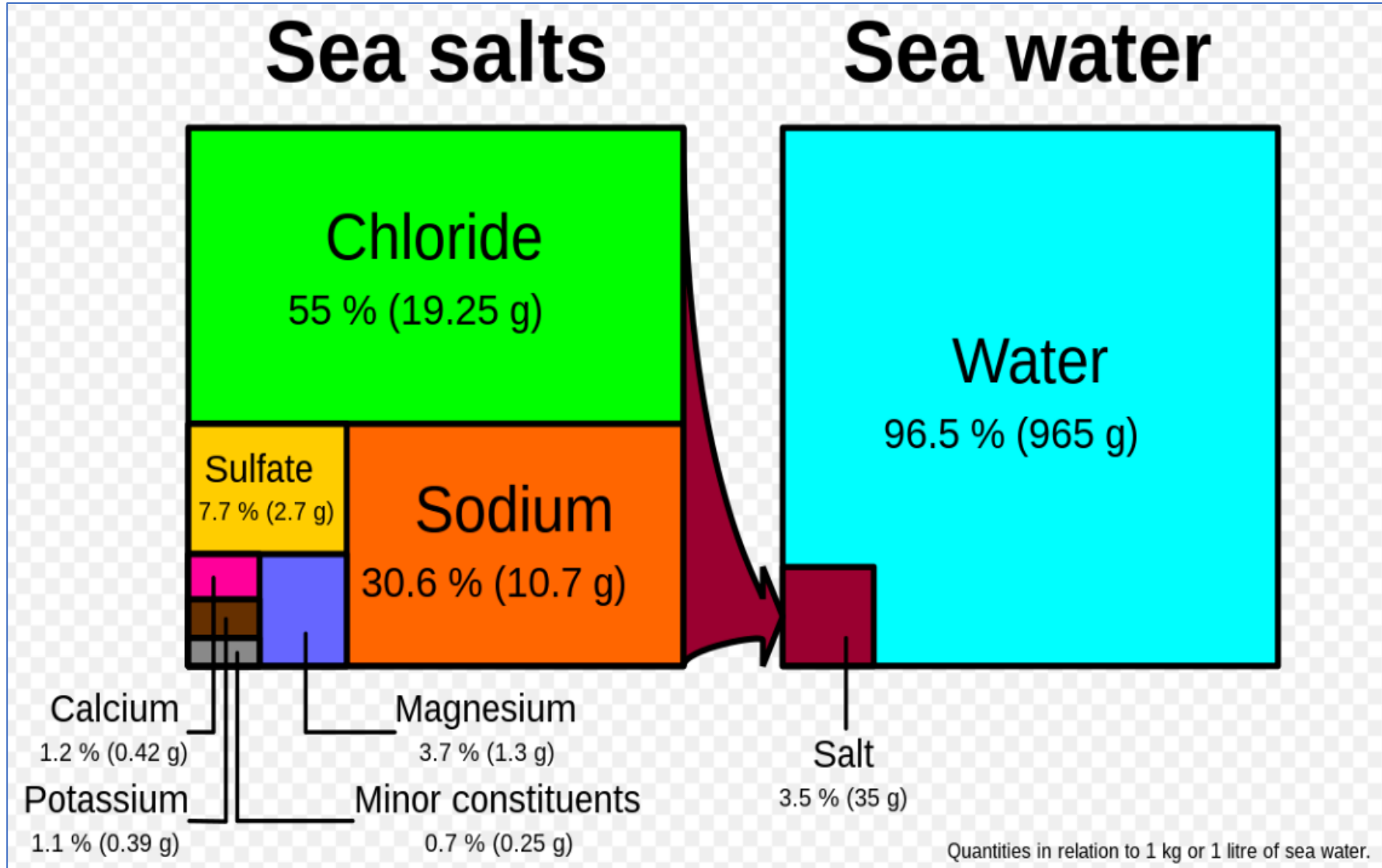
walvis bay salt field production system



	Units	Total
Jetty pump rate	m ³ /min	280
Annual Sea Water volumes	m ³ /a	90 - 100M



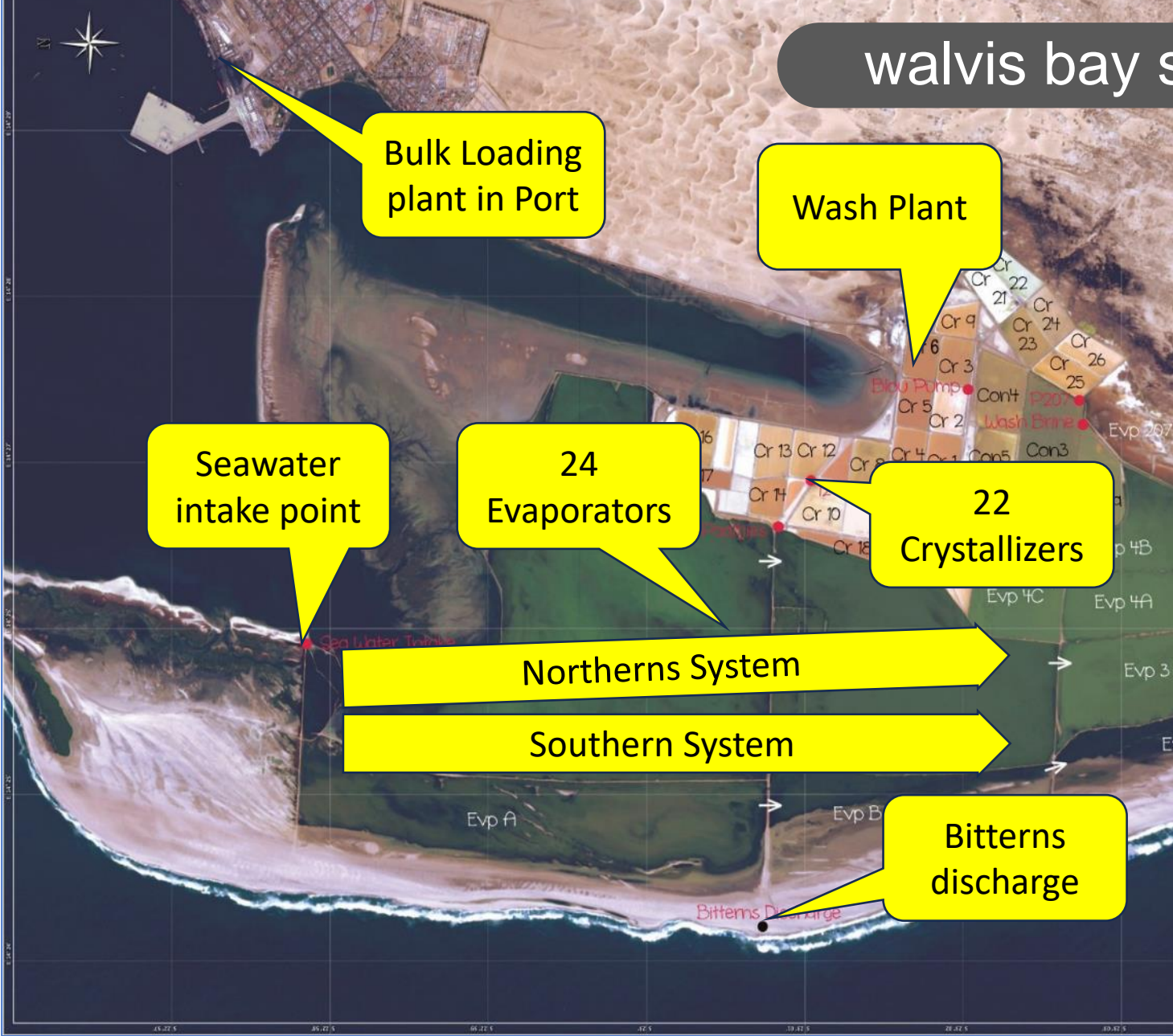
sea water composition



- The composition of seawater is consistent on earth, unless affected by local conditions such as near river inflows, etc. or other contamination sources

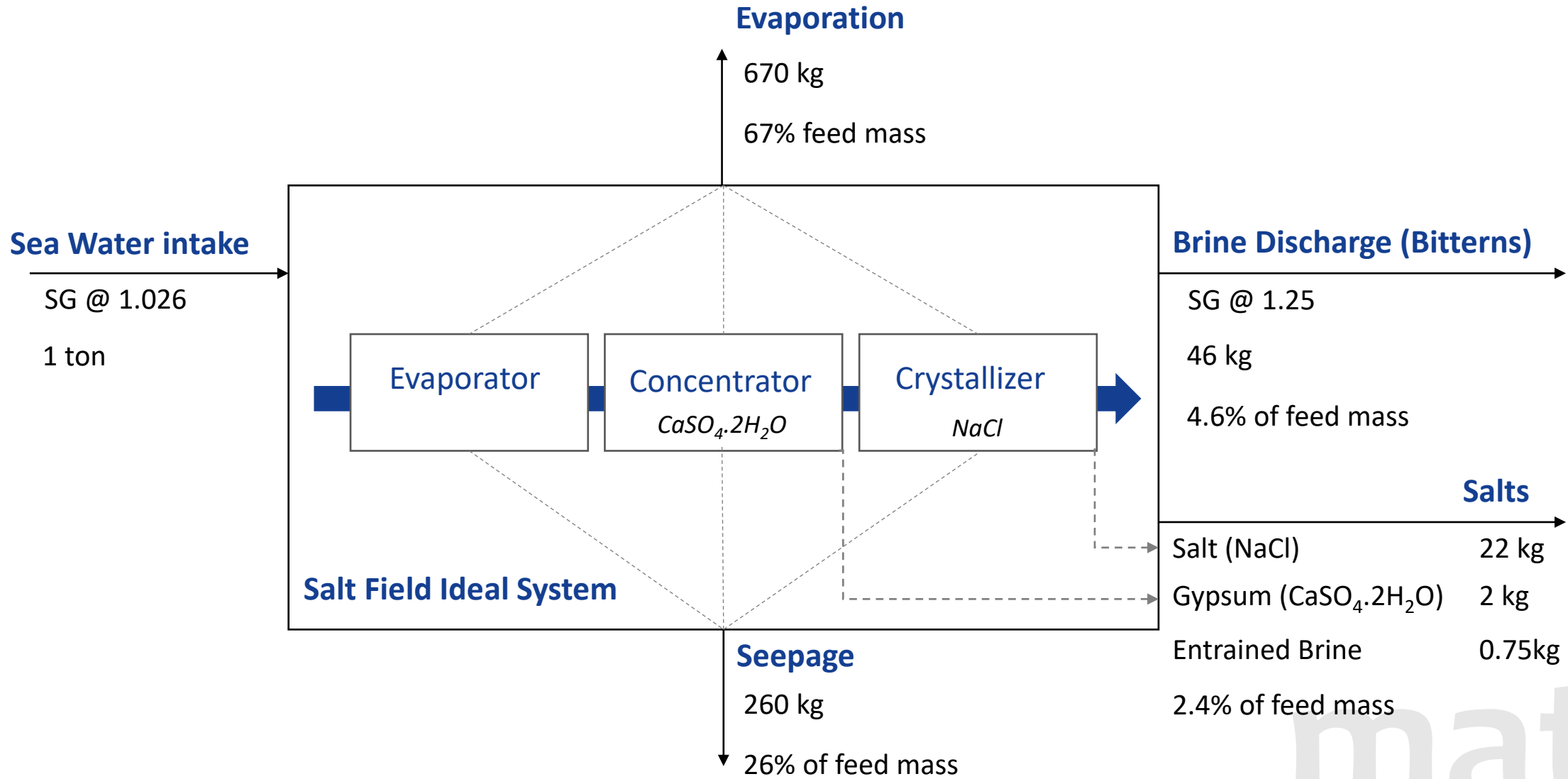
- The Walvis Bay Salt system is fed by Benguella current which is one of the most unpolluted sources of seawater with low levels of micro plastics, oils & industrial effluents)

walvis bay salt field production system



	Units	Total
Jetty pump rate	m ³ /min	280
Annual Sea Water volumes	m ³ /a	90-100M
Salt Field area	Hectares	~ 5000
Evaporation area	Hectares	4500
Evaporation avg	mm/a	1650
Crystalliser Area	Hectares	400
Evaporator / Crystallizer	Ratio	11:1
Crude Salt Production	kt/a	1 100
Washed Salt Production	kt/a	1 000
Energy per ton	kWh/ton	5.5

salt field mass balance

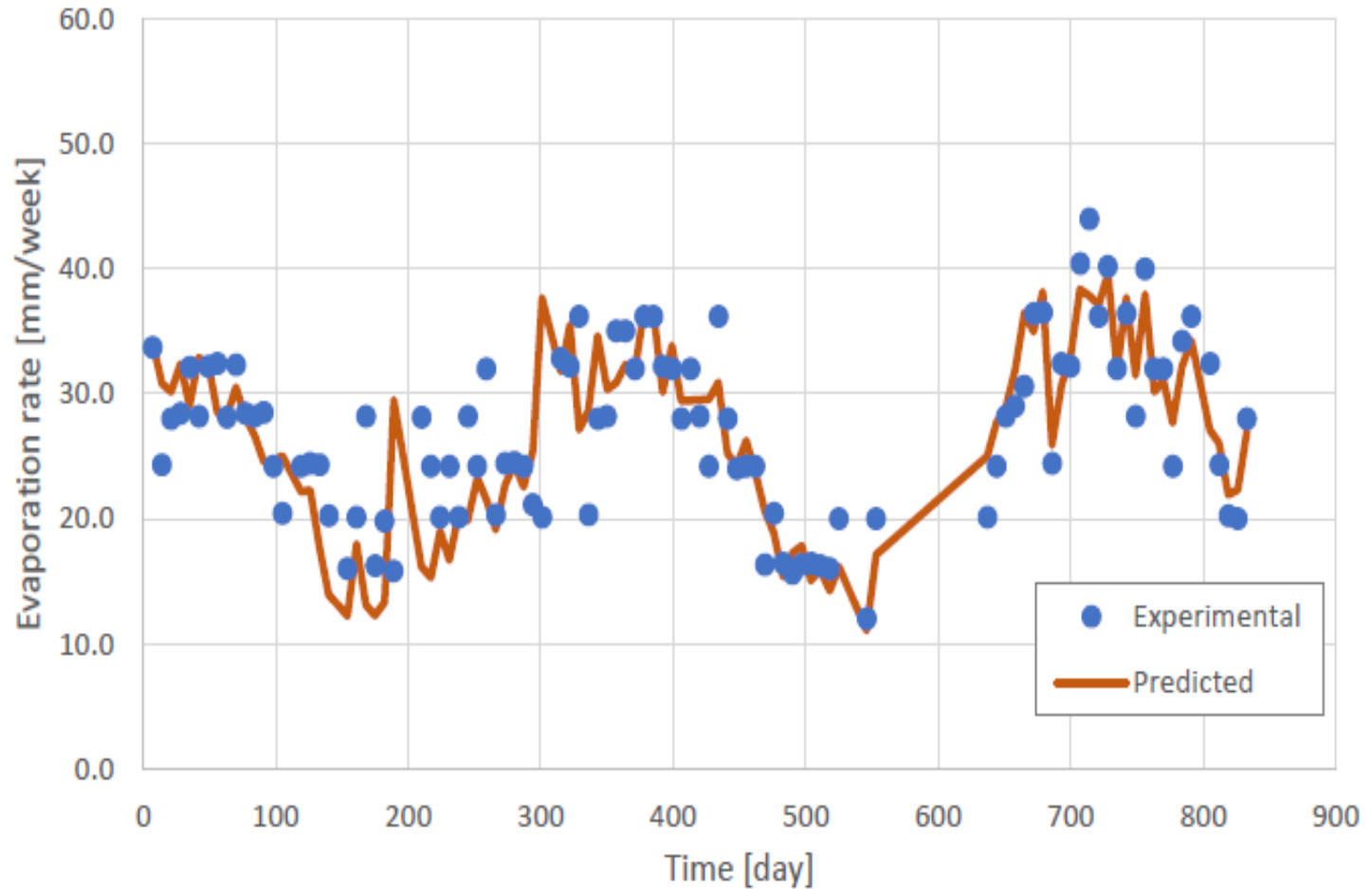


math

salt field modelling

- The salt field performance is influenced by various variables and uncertainties, including:
 - Weather forecasts
 - Environmental conditions
 - Process uncertainties (seepage; seawater intake...)
- This result in planning difficulties and inaccuracies with regard to budgeting and forecasting.
- In order to establish more accurate salt field key process parameters, a successful salt field modelling study was conducted SIEMENS – PSE.
- The model facilitates better salt field management and performance.

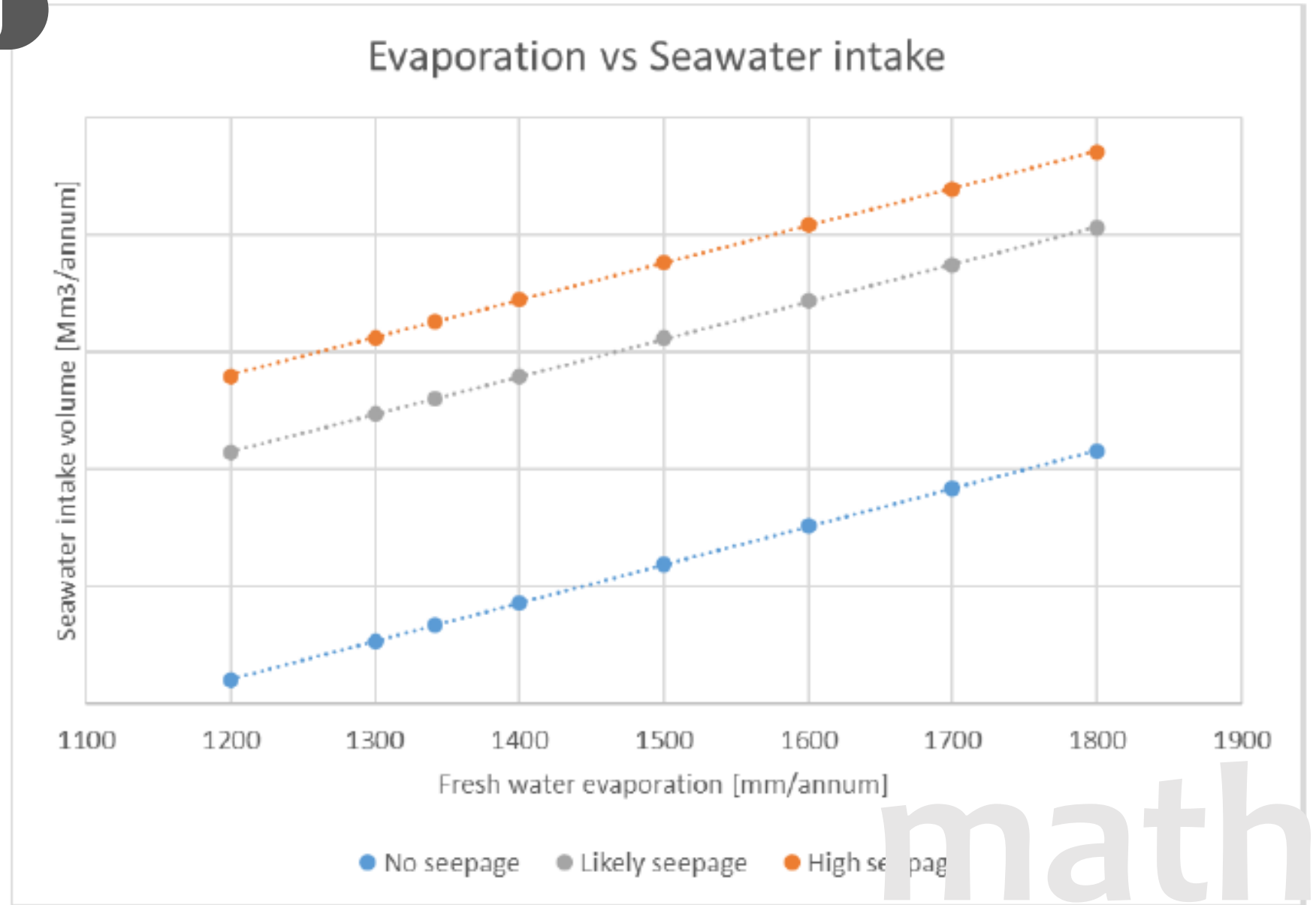
Evaporation Rate Modelling



salt field modelling

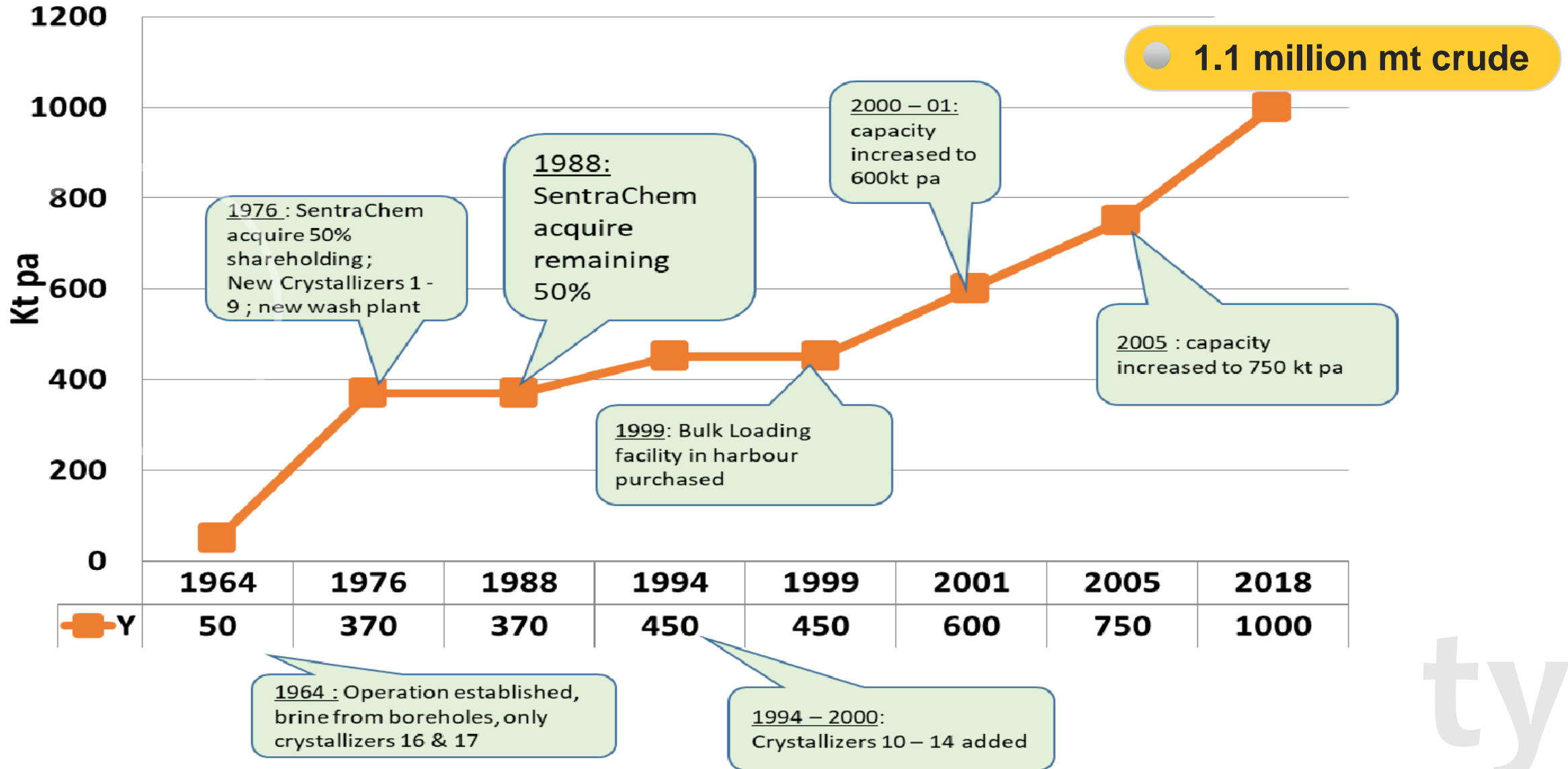
The modelling can be used to show the effect of varying evaporation rates...

... in terms of maiden brine production per seawater intake, for different seepage scenarios.



math

salt field capacity increase



successful projects

STEP 1:

Salt Field Expansion

2016

5000ha

32%



- Salt field expansion... from **3800 to 5000 ha** ... building and enhancing on existing strength of economy of scale.
- Increase annual raw salt output from **750kt to > 1.1m ton**
- Payback period less than 6 years



projects

a Bud Group Company

successful projects

- before expansion



- after expansion



challenges of the lagoon delta



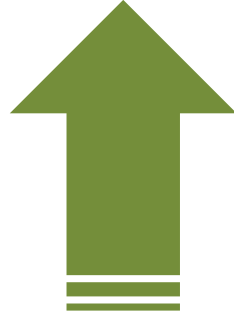
successful projects

STEP 1:

Increased salt field

5000ha

32%



STEP 2:

Improve salt washing capacity & efficiency

220t/h

8.75%



- Initial strategy to grow the size of the salt field from **3800 to 5000 ha** ... building and enhancing our existing strength of economy of scale.
- Increase annual raw salt output from **750kt to > 1.0m ton**



Improve our processing ability, investing in a new Wash Plant with capacity of 220t ton/h. Additional yield ... reducing washing losses from **20% to < 9%**

new wash plant

- Commissioned in:

2019

- Redundancy with **2** identical lines

- Moisture content:

< 3.0%

- Improved washing efficiencies

- **220**^{t/h}

Capacity
(instantaneous)
washed salt

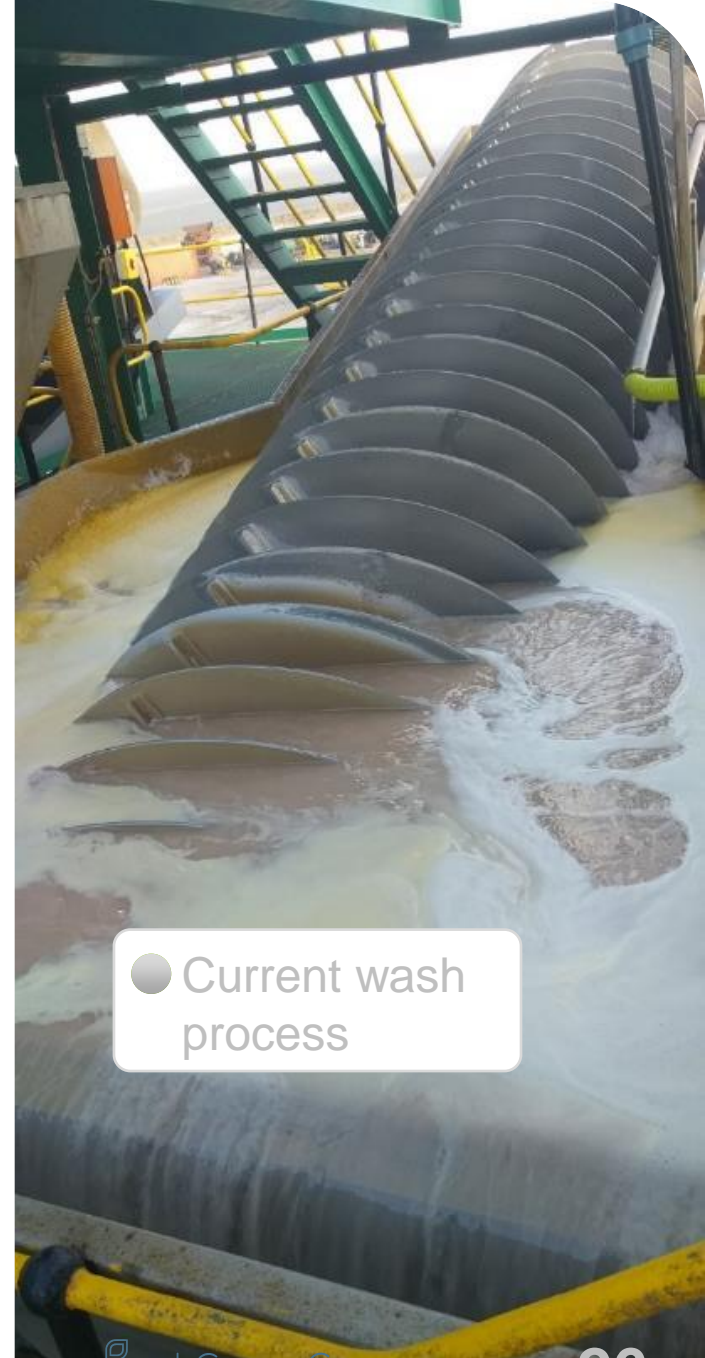
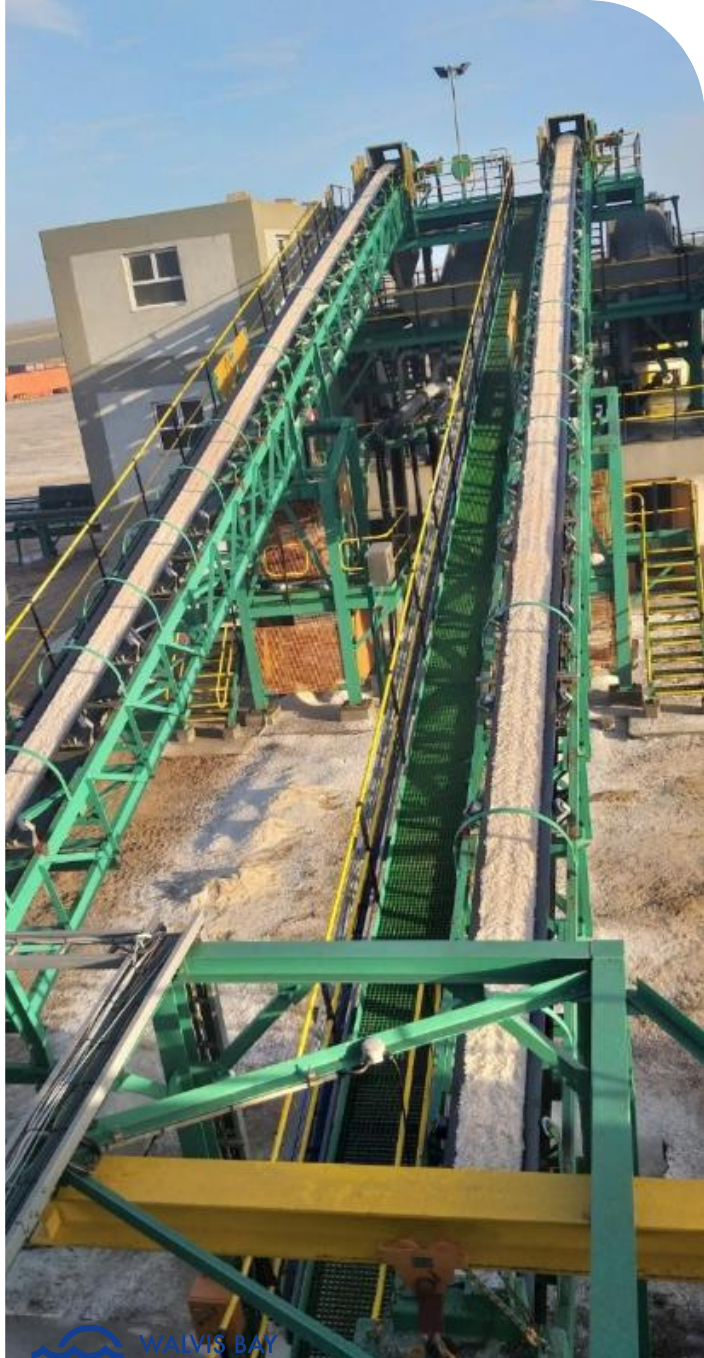
- Improved efficiencies, washing loss reduced from:

20% to < 9%

- Project Payback Period of less than:

4 years

- Current wash process



successful projects



● 2 x New vibrating centrifuges **200** t/h

● Washed salt stockpile



offices and facilities



facilities

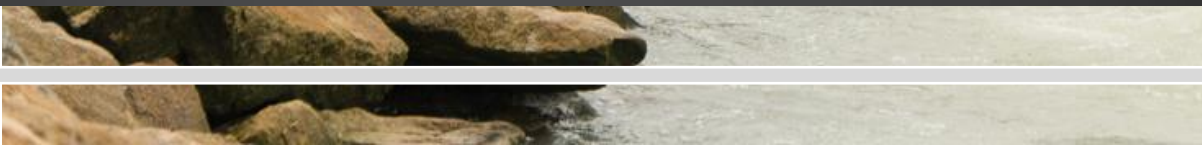
electrification of seawater intake

Jetty Diesel versus Electrification



● Electrification of seawater intake: **2020**

● Project payback of less than 2 years

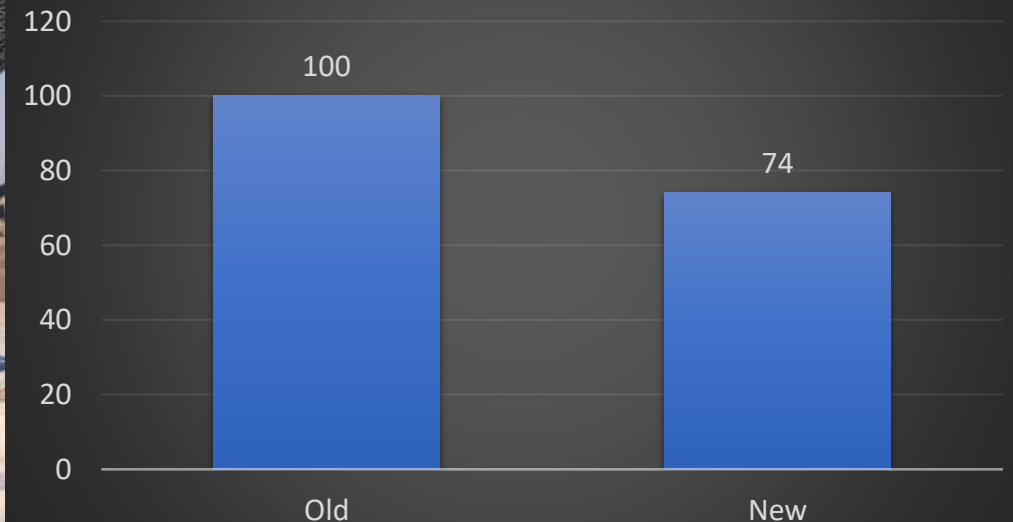


salt harvesting



- Wirtgen W210F salt harvester acquired & commissioned during May 2022.
- Able to produce salt crop cuts with high precision, ability to control PSD (particle size distribution).
- Intelligent engine & drive management ensures salt harvesting occurs at optimum load rate, fuel consumption and wear & tear rate.

Harvesting Cost per ton



Other harvesting techniques?

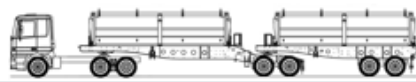
● K – Tec Earthmovers Bottom Pull Scraper

- Self loading system
- Loading time for 62 ton: 2 mins
- Avg Haul Road Speed : 20km/h
- Used with success elsewhere in the salt industry
- Cutting blade height is DGPS controlled



harvesting

introduction of PBS trucks



Performance	Interlink	PBS B-Double	Difference
Payload	34 ton	64 ton	88% ↑
90° Swept path	9.5 m	9.3 m	2% ↓
Rollover threshold	0.29 g (16° tilt-angle)	0.38 g (21° tilt-angle)	31% ↑
Road wear	0.18 LEF*/ton	0.16 LEF*/ton	11% ↓
	*LEF = Load Equivalency Factor		
Total trips per day	80	44	45% ↓

- Product destined for exports are transported to the port of Walvis Bay by means of road trucks

- During 2020 approval was obtained from authorities to introduce PBS trucks, increasing payload from 34 tons to 64 tons per trip.

port bulk loading capability

- The Port lease is currently renewed for another:

25 years

- Loading is done via a conveyor belt that loads at a rate of

600 t/h

10,000
mt/wwd SSHINC basis

- The draft alongside

12.8 m

The aircraft from water line to under side of the loading boom is:

12.72 m

- Vessels sizes between

20,000 - 57 000 mt

For vessels like Supramax, some vessels need to take on heavy ballast (pumping seawater into hold no. 3) in order that she is able meet the aircraft restriction.



turnaround at salt refinery



Ekango
SALT REFINERS

a Bud Group Company



turnaround at salt refinery



- During 2011 the company invested in a salt refinery with an expected output of:

80,000 mt per annum

- The initial performance of the refinery did not live up to shareholder expectations, until a combination of the following strategic interventions resulted in a turnaround of this business

- A Re – design and simplification of the plant resulted in lower maintenance costs and energy costs

- Improved plant availability and utilization

- Improved quality of infeed material, supported by better salt field management & harvesting practices

- Reduction in process losses, resulted in yield improvement

turnaround at salt refinery

- Introduction of a narrower product range

- Supply to customers only where it made commercial sense.

Measure profitability per product line per customer.

Association with the premium Cerebos brand

- This resulted in higher volumes, resulting in lower unit production costs

- Focus on training of employees

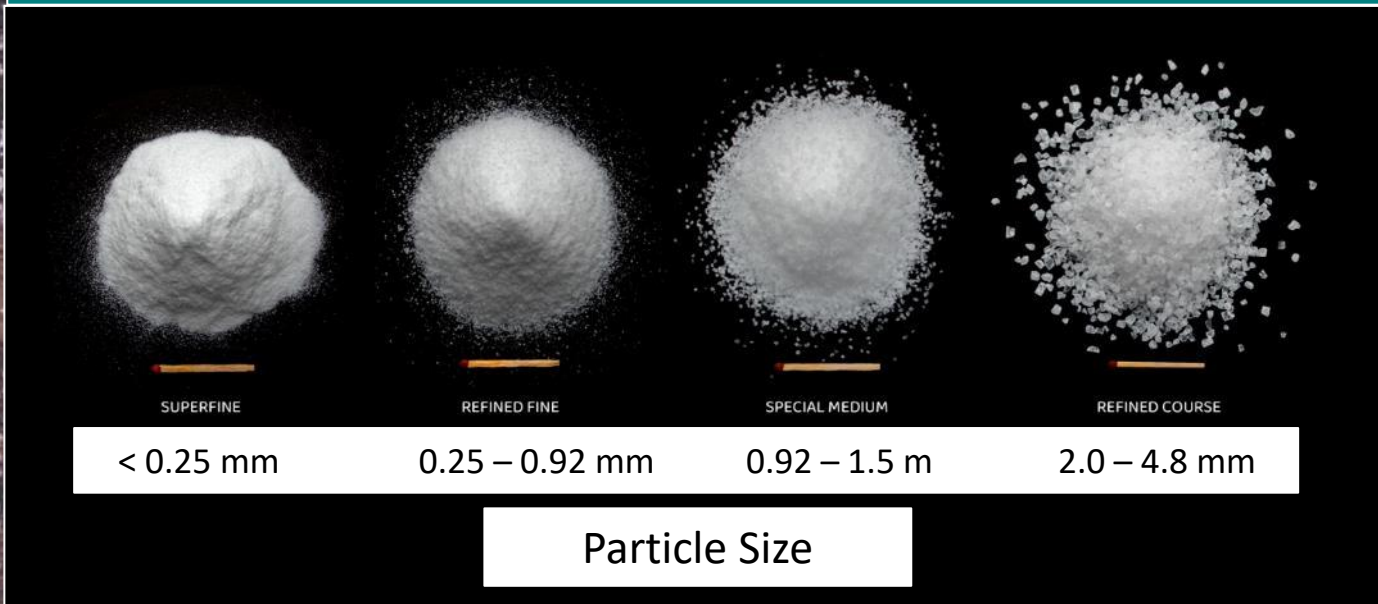
Cerebos®



product range & specifications



REFINED



BULK

GRADE	TYPICAL PURITY	Ca/Mg Ratio
Chemical	99.5	1.95:1
All Purpose	99.2%	1.53:1
De – icing	98.5%	
Refined	99.6%	

biggest operational challenges: Dust Storms

- Strong winds blowing over the Namib desert sometimes results in an increase of insoluble levels.

dust

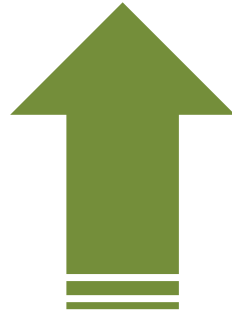
future projects & opportunities

2024 - 2025

Port of Walvis Bay

18,000m²

Port lease renewal conditions



- **New Port Warehouse**

- **Size:** 18,000m²
- To prevent dust pollution in the Walvis Bay Port
- Support high purity project



capex

a Bud Group Company

biggest operational challenges: Climate Fluctuations



- Glaciers and ice sheets worldwide are melting and adding water to the ocean.
- The volume of the ocean is expanding as the water warms.
- Projections : a median SLR of 30 cm (= one foot) by 2050.
- Impact on low lying salt producing areas worldwide

biggest operational challenges: River Flooding

- The salt field is situated in the Kuiseb river delta, and during 2012 heavy inland rains resulted in flooding, causing damage to our operations.



biggest operational challenges: Pond Wall Breaches

- Significant reverse brine flow for wind speeds exceeding 20 kph.
- Pond wall breaches between non-successive ponds.



biggest challenges: Corrosion

- Worldwide Corrosion Authority 2016: worldwide cost of corrosion = 3.4% of global GDP
- 15 – 35% of corrosion costs can be saved through effective preventative measures
- South African Study: Corrosion preventative measures = 5% of South Africa's GDP
- Namibia:
 - West coast of Namibia: "Severe marine corrosion"
 - Use of West Coast paint spec @ 7x normal cost

$$\text{Corrosion rate of metal} = \frac{\Delta m}{At\rho} \quad \text{Equation 1}$$

where: Δm is the mass loss in grams (g); A is the exposed surface area in m^2 ; t is the exposure time per annum; and ρ is the density of the metal

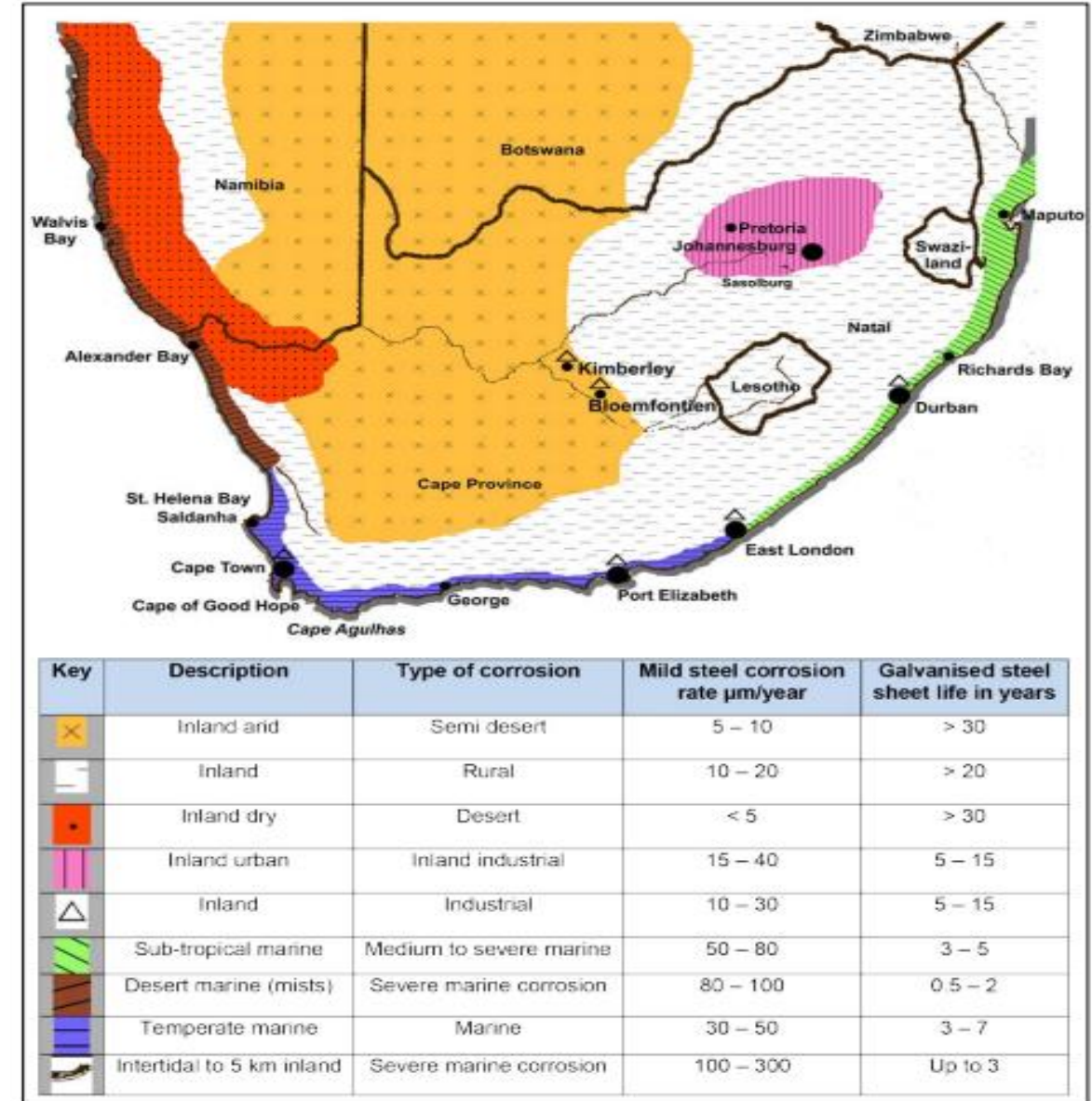


Figure 1: Atmospheric corrosion map of southern Africa – adapted from the Callaghan 1991 map¹ and taken from Janse van Rensburg (2010)⁷.

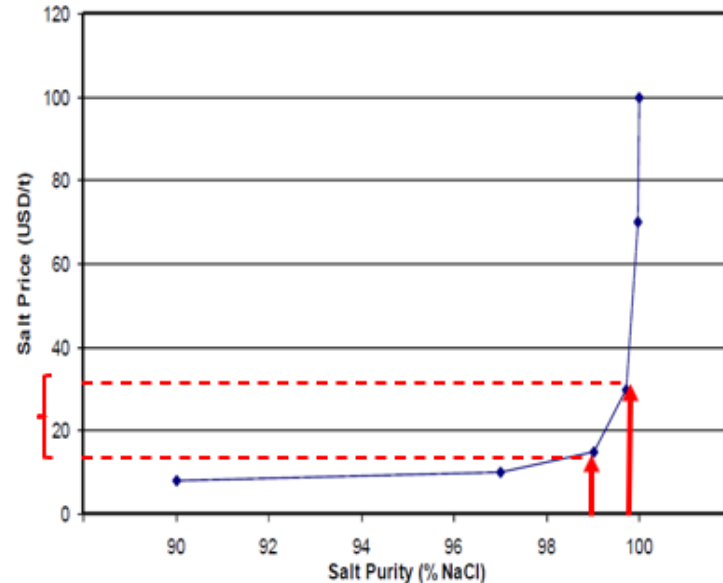
future projects & opportunities

Bitterns Beneficiation



- ~ 900 000m³ Bitterns currently being pumped away into the ocean as a waste stream from salt field.
- Converting bitterns into magnesium chloride or magnesium metal for export.
- Contains ~18 000 tons Mg

Moving up the value chain



- Increase of 0.5% in salt purity expected to bring a price advantage
- Competing with PVD on a price basis

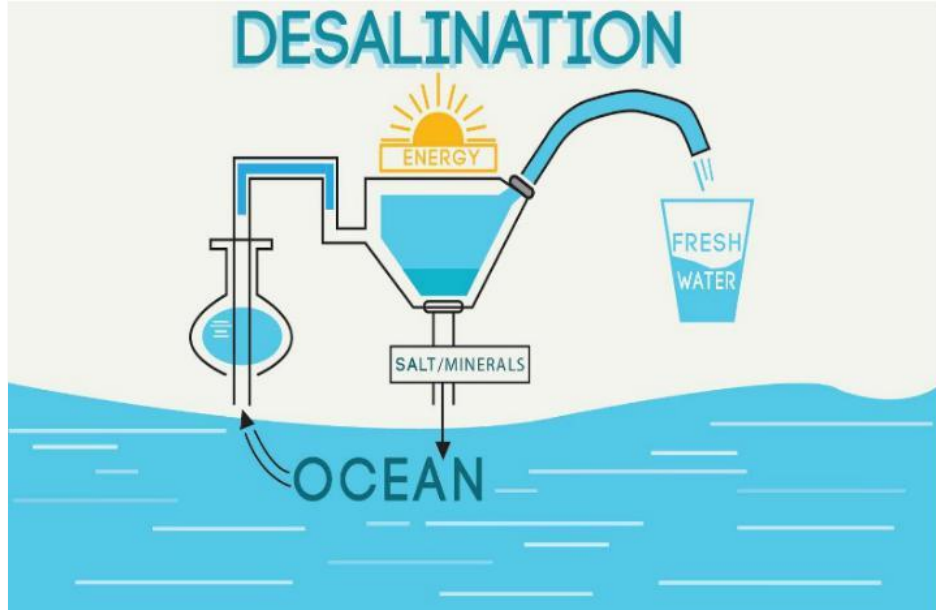
Salt Pipeline Loop to Port



- Pumping of salt slurry via 11km pipeline loop to Port, with saturated brine as carrier material
- First investigated in 2019; project paused due to other priorities, bulk power constraints & long payback period.
- With higher fuel prices this project to be reopened.

future projects & opportunities

Desalination



Renewable Energy





at its best



THANK



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SALT**

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YOU

